February 18, 2014

Honorable Catherine Lhamon
Assistant Secretary, Office for Civil Rights

Honorable Deborah Delisle
Assistant Secretary for Elementary and Secondary Education

Honorable Gabriella Gomez
Assistant Secretary for Legislation and Congressional Affairs
United States Department of Education
400 Maryland Avenue SW
Washington D.C., 20202

RE: 50 State Teacher Equity Strategy

Dear Assistant Secretaries Lhamon, Delisle, and Gomez:

We write to thank you for meeting with members of the Coalition for Teaching Quality (CTQ) in mid-January to discuss the extension of ESEA waivers and the Department’s decision to eliminate teacher equity requirements as a condition of waiver renewal. At the January 16th meeting, you shared that the Department had chosen to pursue a broad 50 state strategy for equitable teacher distribution, rather than focusing solely on the 42 states with ESEA waivers. You also noted that the Department is only in the initial stages of developing a 50 State Teacher Equity Strategy and that specific details on the strategy were not yet available.

The Coalition for Teaching Quality (CTQ) consists of 100 national, state, and local organizations committed to the principle that federal policy must ensure that all students have access to teachers and school leaders who enter the profession well-prepared to succeed and who prove themselves effective once there. Together, we
represent a diverse spectrum of civil rights, disability, parent, student, community, educator, and education policy organizations.

The CTQ applauds the Department’s goal to develop a robust 50 State Teacher Equity Strategy. Teacher equity is key to ensuring equal educational opportunities, as research is clear that access to fully qualified, experienced, and effective teachers is the most important school-level factor influencing student achievement. Unfortunately, despite the promise of teacher equity made in the No Child Left Behind Act, in the American Reinvestment and Recovery Act, and most recently in the NCLB Flexibility Guidance, high-need students (low-income students, students of color, students with disabilities, English learners, and rural students) continue to be disproportionately taught by teachers who lack the experience, qualifications, and effectiveness needed to ensure student success. A renewed national focus on teacher equity is long overdue. Our Coalition stands ready to work with you in the coming months on developing these new policies and guidance before they are finalized and publicly released. To the extent that informal opportunities are available to provide input into the Department’s draft guidance, we respectfully request the opportunity to do so.

To that end, below we have identified five recommendations for the 50 State Teacher Equity Strategy and implementation guidance for equitable distribution of teachers.

1. **The 50 State Teacher Equity Strategy should enforce Title I’s existing requirements regarding equitable teacher distribution.** Title I of ESEA requires that “poor and minority children are not taught at higher rates than other children by inexperienced, unqualified, or out-of-field teachers.” 20 U.S.C. § 6311(b)(8)(C). The Department’s 50 State Teacher Equity Strategy should, at a minimum, use these three statutory criteria for measuring and enforcing equitable teacher distribution:
   - percentage of teachers who are inexperienced (i.e., first or second year teachers);
   - percentage of teachers who are not “highly qualified”\(^1\); and
   - percentage of teachers who are teaching out-of-field.

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\(^1\) The Coalition for Teaching Quality continues to believe that the label “highly qualified teacher” should only be granted to teachers who have completed a full preparation program and have met full state certification standards in the field they teach. We continue to oppose federal policies, such as the language in the October 2013 debt deal (P.L. 113–46, Sec. 144) that permits teachers-in-training, including those enrolled in alternative route preparation programs, to be labeled “highly qualified” teachers.
2. **The 50 State Teacher Equity Strategy should require states and local school districts to meet meaningful, enforceable benchmarks for improvement—and hold them accountable for meeting the benchmarks.**

Title I requires every state and district to develop equitable distribution plans, and implementing regulations require that districts must ensure that “[t]hrough incentives for voluntary transfers, professional development, recruitment programs, or other effective strategies, minority students and students from low-income families are not taught at higher rates than other students by unqualified, out-of-field, or inexperienced teachers.” 34 C.F.R. § 200.57(b)(2).

However, the Department has not required states to update their equitable distribution plans since 2006. It also has never established any meaningful benchmarks for achieving equitable access to experienced, qualified, and subject-matter expert teachers, and has never sanctioned any state for violating students’ right to equitable access to such teachers.

The Department’s 50 State Strategy should require states and districts to update their equitable distribution plans. Additionally, the Department should establish clear benchmarks for achieving equitable access to teachers using the three categories outlined in statute (experienced, qualified, subject-matter expert). States that fail to meet these benchmarks should be provided with support, and if they fail to improve, should be subject to sanctions, including, if applicable, loss of their ESEA waiver.

3. **The 50 State Teacher Equity Strategy should build on existing data to establish meaningful, enforceable benchmarks for achieving equitable teacher distribution**, including data available through the Civil Rights Data Collection (e.g., data on teacher experience, certification status, and teacher salary) and data expected in November 2014 through the Secretary’s Teacher Equity Report required by the September 2012 Continuing Resolution (P.L. 112-175, Sec. 145). This latter report will provide, for the first time, information on the extent to which low-income students, students with disabilities, rural students, and English learners are taught by novice teachers-in-training enrolled in alternative route programs who are deemed “highly qualified” under current law.

The Coalition for Teaching Quality believes that an equitable distribution strategy must distinguish between “highly qualified” teachers who are fully certified, and those who are deemed “highly qualified” as a result of recent changes in federal law that allow teachers who are still enrolled in teacher
training programs to be deemed “highly qualified” for up to three years while they complete their training. Data from California indicate that these novice teachers-in-training are disproportionately assigned to teach low-income, minority, and special education students, and that the students of these teachers perform less well than the students of fully-certified teachers. A 50 State Teacher Equity Strategy should therefore include strategies to equitably distribute novice teachers-in-training enrolled in alternative preparation programs.

Additionally, the 50 State Teacher Equity Strategy should require states to provide data on teacher turnover, as research shows that high teacher turnover negatively impacts student achievement.

4. The Department’s ESEA Flexibility package allowed states to use data from teacher evaluation systems “to measure teacher quality and determine whether a teacher is unqualified” for purposes of meeting Title I’s teacher equity requirements. Does the Department intend to continue and expand the use of teacher effectiveness data as the measure of teacher equity in its 50 State Strategy? The Coalition for Teaching Quality is eager to engage in a discussion of teacher effectiveness within the context of ESEA reauthorization, but it is not clear to us that the Department has authority to include teacher evaluation and effectiveness data in a 50 State Teacher Equity Strategy.

If the Department does intend to use teacher effectiveness data to measure teacher equity, teacher effectiveness should be evaluated based on a holistic set of valid and reliable measures of teacher performance that include: 1) evidence of classroom practice; 2) multiple sources of evidence of student learning that are appropriate for the curriculum and the students being taught; and 3) other evidence or related professional practice such as the teacher’s contribution to school-wide improvement.

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4 ESEA Flexibility Renewal Guidance (August 29, 2013), at 10.
The Coalition for Teaching Quality remains deeply concerned with any policy that relies on teacher effectiveness data as the sole measure of teacher equity, as the ESEA Flexibility package does. By definition, new teachers do not yet have data on their effectiveness. Although we know from the Civil Rights Data Collection that our highest-need students are twice as likely to be taught by novice teachers, this deep inequity—in which our highest-need students are subjected to a steady churn of novice, unevaluated teachers—will be masked if the 50 State Teacher Equity Strategy looks only at effectiveness data.

5. The 50 State Teacher Equity Strategy must use a comprehensive approach to increasing teacher equity, such as that outlined by the Equity and Excellence Commission in For Each and Every Child: A Strategy for Education Equity and Excellence (2013). Such a comprehensive approach would support state and local policies that will create and distribute greater equity in resources to attract and retain fully-prepared, experienced, and effective teachers in the highest-need schools and districts. It would also incentivize policies that support teachers and build their capacity, especially among those newest to the profession whom research shows are most likely to leave within the first five years unless adequately supported.

We know the Department is eager to move states forward in our shared goal of ensuring all children access to well-prepared and effective teachers. Thank you for considering the priorities of the 100 plus organizations who comprise the Coalition for Teaching Quality as you develop the 50 State Teacher Equity Strategy and Guidance. We look forward to working with you in the coming months to develop and implement this important new Department initiative.

Sincerely,

The Coalition for Teaching Quality

cc: Roberto Rodriguez, White House Domestic Policy Council
## Coalition for Teaching Quality

### National Organizations

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National Council of Teachers of Mathematics
National Disability Rights Network
National Down Syndrome Congress
National Down Syndrome Society
National Education Association
National Indian Education Association
National Latino Education Research & Policy Project
National Opportunity to Learn Campaign
National PTA
Opportunity Action
Parents Across America
Partnership for 21st Century Skills
Progressive States Action
Public Advocates Inc.
Public Advocacy for Kids
Rural School and Community Trust
School Social Work Association of America
South East Asia Resource Action Center
TASH - Equity, Opportunity, and Inclusion for People with Disabilities
Teacher Education Division of the Council for Exceptional Children
TESOL International Association
United Church of Christ Justice & Witness Ministries
State and Local Organizations

Abbott Leadership Institute – Newark, New Jersey
Action Now – Illinois
Action Now – North Carolina
ACTION United
Alliance for Quality Education (AQE)
Alliance of Californians for Community Empowerment (ACCE)
Arkansas Community Organizations
Bay Area Parent Leadership Action Network
Brighton Park Neighborhood Council – Chicago
California Association for Bilingual Education
Californians for Justice
Californians Together
California Latino School Boards Association
Campaign for Quality Education
Center for the Future of Teaching and Learning
Coalition for Educational Justice
Citizen Action of New York
Delawareans for Social and Economic Justice
Educate Our State
Education Voters Pennsylvania
Grow Your Own Illinois
Inner City Struggle
Justice Matters
Legal Advocates for Children and Youth
Montgomery County Education Forum
Parent-U-Turn
Parents for Unity
RYSE Center
San Francisco Teacher Residency
Texas Association of Chicanos in Higher Education
Young Voices-Providence, Rhode Island
Youth On Board – Somerville, Massachusetts
Youth Together